



Cumberland

Cumberland Country Golf Club Ltd

83rd Annual Report

For the year ended 31st March 2023

Major Pennant Team 2023



From left to right: Isaak Pemble, Hayden Smith, Bailey Leafe, Joshua Russo,
Front: Shannon Bridger (Captain), Adrian Welsh, Timothy Hill, Matthew Andrew,
Joshua Madeleine, Martin Smith (Manager) Absent: Euan Keith

83rd ANNUAL REPORT

OFFICE BEARERS

Patron	Gary Livesley
President	Denis Clifford APM
Vice-President	John Kiddle
Captain	Darren Stocks
Vice-Captain	Martin Smith
Honorary Treasurer	Robert Shield

DIRECTORS

Michael Reilly, Ross Selleck

Golf NSW Delegate	Darren Stocks
General Manager	Andrew Laplain
Auditors	Nexia Australia
Bank	Westpac Banking Corporation
Solicitors	Hall & Willcox

OFFICE BEARERS 2022 – 2023



Denis Clifford
President



John Kiddle
Vice - President



Darren Stocks
Captain



Martin Smith
Vice - Captain



Robert Shield
Treasurer



Michael Reilly
Director



Ross Selleck
Director



Andrew Laplain
General Manager



Joanne
Bannerman
Professional



Matthew Turner
Superintendent

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the 83rd Annual General Meeting of Members of Cumberland Country Golf Club Limited will be held at the Clubhouse, 248 Old Prospect Road, Greystanes, on Tuesday 18th July, 2023, commencing at 7:30 pm.

QUESTIONS ON REPORTS, ACCOUNTS AND TRADING

In order that comprehensive replies may be provided at the meeting, all questions concerning the reports referred to in paragraph 3 of the Business for the meeting, the accounts and the trading of the Club must be submitted in writing to the General Manager no later than 10th July, 2023.

If questions are not submitted in this manner, the Club may not be able to provide a complete answer at the Annual General Meeting.

MINUTES OF PREVIOUS ANNUAL GENERAL MEETING

A copy of the minutes of the 82nd Annual General Meeting will be displayed on the Club Notice Board fourteen (14) days prior to the 2023 Annual General Meeting.

Any member wishing to raise business from this Meeting should refer to the Minutes as they will not be read at the Annual General Meeting.

BUSINESS

1. Apologies.
 2. To receive and confirm to the minutes of the 82nd Annual General Meeting held on Tuesday 26th July 2022.
 3. To receive and consider the directors' report, financial report and auditors' report on the financial report for the last financial year and any other reports of the Board or of individual officers of the Club for the last financial year of the Club.
 4. To consider and if thought fit pass the Ordinary Resolutions set out below.
 5. To declare the result of the election of the Board.
 6. To receive recommendations by way of General Business in accordance with rule 36.9 of the Clubs Constitution
-

PROCEDURAL MATTERS FOR RESOLUTIONS

1. To be passed, an Ordinary Resolution must receive votes from not less than a majority (50% + 1) of those members who, being eligible to do so, vote in person on the Ordinary Resolution at the meeting.

2. In accordance with Rule 25.2 of the Club's Constitution, Full Playing members, Senior members, Life members, Special Long Term members, Long Term members, Lady members, Senior Lady members, Intermediate members, Five Day and Five Day Lady members, Senior Five Day members and Senior Five Day Lady members, and Competition members, can vote on all of the Resolutions.
 3. Under the Registered Clubs Act, members who are employees of the Club are not entitled to vote and proxy voting is prohibited.
 4. The Board of the Club recommends the Resolutions to members.
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ORDINARY RESOLUTION NO 1

Preamble

Ordinary Resolution No 1 proposes for members to approve the annual subscriptions payable by members for the 2023-2024 subscription year.

Text of Ordinary Resolution No 1

That members hereby approve the annual subscriptions payable by members for the 2023 -2024 subscription year to be as follows:

- i. Full Playing Member – a total subscription of \$2000
- ii. Senior Member- a total subscription of \$1300
- iii. Five Day Member – a total subscription of \$1500
- iv. Senior Five-Day Member - a total subscription of \$1000
- v. Lady Member – a total subscription of \$1017
- vi. Senior Lady Member – a total subscription of \$710
- vii. Intermediate Member - a total subscription of \$450
- viii. Junior Member – a total subscription of \$250
- ix. Competition Member - a total subscription of \$685
- x. Lifestyle Member - a total subscription of \$300
- xi. Life Member, Special Long-Term Member subscriptions to remain at the same level as the 2022-2023 subscription year. Playing life members will pay an annual charge for all Golfing affiliation fees.
- xii. Social and 3yr Social Member subscriptions to remain at the same level as the 2022-2023 subscription year.

Note: All of the above subscriptions are inclusive of GST.

ORDINARY RESOLUTION NO 2

Preamble

Ordinary Resolution No 2 proposes for members to approve Gary Livesley for Life Membership

Text of Ordinary Resolution No 2

To consider and if thought fit pass the following resolution of the Board of Directors as an ordinary resolution that this meeting approves the election of Gary Livesley as a Life Member of Cumberland Country Golf Club in recognition of his outstanding service to the Board and Members during his time as 7 years as a director including 3 years as President. His membership has spanned 49 years serving as Patron for the past 7 years

ORDINARY RESOLUTION NO 3

Preamble

Ordinary Resolution No 3 proposes for members to approve Michael Reilly for Life Membership

Text of Ordinary Resolution No 3

To consider and if thought fit pass the following resolution of the Board of Directors as an ordinary resolution that this meeting approves the election of Michael Reilly as a Life Member of Cumberland Country Golf Club in recognition of his outstanding service to the Board and Members. With 21 years on the Board 1997 – 2003, 2005 – 2016 and 2020 to present. Michael has served as Club Captain for 5 Years and Vice-Captain for 12 years. Michael has been a member for 39 years during which time he has represented the club both as a player and manager of various club representative teams.

ORDINARY RESOLUTION NO 4

Preamble

Ordinary Resolution No 4 proposes for members to approve the Club arranging and taking golf club insurance on behalf of all playing members for the 2023-2024 annual subscription year:

Text of Ordinary Resolution No 4

That members hereby approve the Board of Directors and the Club arranging golf club insurance on behalf of all playing Members for the 2023 – 2024 subscription year at the most competitive price that the Board may in its discretion determine, and that the insurance premium be adjusted equally amongst all playing members and each member's

portion of the premium be added to that member's annual subscription for the subscription year but in this respect the premium shall be payable on or before the 30th September, 2023.

ORDINARY RESOLUTION NO 5

Preamble

Ordinary Resolution No 5 proposes for members to approve the Club providing the benefits listed in Ordinary Resolution No 5 to directors (and members who are not directors but are part of Club committees).

Text of Ordinary Resolution No 5

That, pursuant to the Registered Clubs Act, members hereby approve and agree to the following expenditure and benefits for certain Members of the club during the period from the date of this resolution to the next Annual General Meeting.

- i. The reasonable cost of a meal and beverage for each Director attending each Board meeting.
 - ii. The reasonable cost of beverages for each Director and Co-opted member after each committee meeting.
 - iii. The Annual Dinner for members co-opted to assist with committees. Maximum annual cost of \$2,700.
 - iv. The reasonable cost of beverages for meetings of the Ladies Committee and other Lady activities. Maximum annual cost of \$1,200.
 - v. The reasonable cost of expenses incurred by Directors when representing the club, such expenses to be approved by the Board.
 - vi. The provision for 5 reserved car spaces for Directors.
 - vii. Preferential allocations of starting times for the Directors whose duties may include but not limited to presentation, marshalling or executive duties plus their playing partners.
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Dated this 19th day of June, 2023

A. Laplain (General Manager)



PRESIDENT'S REPORT

Four years ago, I mentioned in my President's Report that we were struggling with membership and that we had introduced new member categories to attract more members. This year has been a different story as we have had a healthy growth in the number of golfing members as well as social members. This certainly has contributed to an increase in revenue compared to the dark years of Covid and Rain Bombs. I pray that I never have to use the word Covid again in relation to the club's financial performance.

I don't want to steal our Treasurer's thunder from his report, but the second half of this financial year has been so positive that we can have a high level of confidence in our continued performance and stability. However, we can't afford to be complacent. The state of the economy, particularly with rising interest rates, costs for services, utilities, materials and chemicals, presents huge challenges for the future.

Of course, the success of our club does not just rely on good weather conditions but is largely due to the effort of the various people who provide quality service, both in and outside the clubhouse. They all contribute to making our club a popular venue for golf, bar and restaurant services. I refer to Matt Turner and the green staff, Joanne and her Pro Shop Staff, the bar staff who provide excellent beverage service, Crystal and Peter Wong and their staff in Harmony restaurant and our general manager Andrew Laplain and the administration staff who pull it all together. The Ladies Committee have once again done a tremendous job in managing Ladies events and charity fundraising throughout the year. The ladies who volunteer their time with the Friday Garden Club do a fantastic job planting and maintaining the gardens around the course. The performance of all members of these various teams both individually and collectively has been outstanding.

I must also acknowledge my fellow directors who have spent a lot of time and effort in providing leadership and direction for the club. Much of our time has been spent working through the myriad of issues to get our development project to a stage where we are comfortable that we have secured the best deal for well into the future. The Board had to make a lot of tough and sometimes unpopular decisions over the past couple of years, but we have survived another challenging year and will continue to move forward.

Last but certainly not least, I want to thank you, the members, because without your loyalty and support our club would struggle to exist.

Sadly, during the year we lost a number of members, and relatives of members. To all those who have suffered a loss we offer our sincere condolences. May They Rest in Peace.

Denis Clifford APM, JP, GAICD

Club President

Treasurers Report

The financial year 2022-23 was a year of two halves. The first half to 30th September 2022 saw a trading loss of \$151,028 due to the wet weather and significantly reduced income from all our activities. The last six months of the financial year saw strong trading and golfing numbers. The net loss from trading for the full year was \$90,322, which demonstrated a strong second half. The consistent numbers, for the first time in over three years, enabled the Board to allocate funds for improved and increased cart paths over the 2024 financial year.

The net loss of \$323,688 is after development-related expenditure of \$233,366 which is highlighted in the accounts. Our President has covered the development process and I can only reinforce that any expenditure, primarily for professional services has been "mandatory" to ensure that the agreement with the developer will be sound and the club has mitigated any contractual risk. This has been carefully navigated as there are responsibilities for the club in the golf course enabling works.

I am pleased to advise that our auditors, Nexia Sydney Audit Pty Ltd, have again given our accounts an "unmodified" audit rating. They presented the results to the Board and commented favorably on governance and controls. On behalf of the board, I would like to thank General Manager Andrew Laplain and his team for their work during the year. This is a very good "health check" on the club's financial position and disciplines that are in place.

The growth of member subscriptions over the 12 months was positive. At renewal in September/October 2022 we had over fifty full playing members not renewing their membership. This has been recovered and exit telephone calls by Directors to those members did not identify any systemic problems and most of those members were favorably disposed towards Cumberland.

	2023 \$	2022 \$	2021 \$	2020 \$
Net Profit (Loss)	(323,688)	(122,503)	471,351	(115,223)
Depreciation	406,915	346,456	331,815	330,750
Members Equity	14,615,711	14,939,399	12,258,681	11,787,673
Cash and Deposits	1,167,857	1,354,744	1,428,400	764,416
Profit on sale of assets	34,362	9,091	13,204,	31,108

The department analysis in comparison to the financial year 2021 is below, showing the key trading areas. It should be noted that the previous two years' trading were impacted by wet weather and covid and it is difficult to compare year on year objectively.

Bar Trading

	2023 \$	2022 \$	2021 \$	2020 \$
Sales	\$971,823	\$643,140	\$750,803	\$895,343
Gross Profit	\$619,068	\$391,503	\$453,677	\$548,640

Gross Profit %	63.7%	60.87%	60.43%	61.28%
Net Profit (Loss)	\$228,675	\$102,398	\$114,775	\$220,556

Positive trading especially post wet weather period.

Gaming

	2023 \$	2022 \$	2021 \$	2020 \$
Poker Machines	\$462,470	\$385,703	\$445,553	\$421,888
Keno Commission	\$53,658	\$35,894	\$42,935	\$41,613
Tab Commission	\$13,261	\$8,593	\$10,802	\$17,058
Gaming Tax Rebate	\$17,180	\$17,180	\$17,180	\$17,180
Net Profit (Loss)	\$372,752	\$307,474	\$374,525	\$305,832

Gross poker machine revenue was strong with capital investment on two machines.

Course and Golf

	2023 \$	2022 \$	2021 \$	2020 \$
Competition Fees	\$604,919	\$505,829	\$618,633	\$524,129
Green Fees	\$235,898	\$189,629	\$273,308	\$225,590
Membership Fees	\$1,149,260	\$1,066,753	\$931,974	\$830,178
Golf Cart Income	\$224,235	\$235,782	\$273,118	\$306,912
Course Expenses	\$1,546,806	\$1,484,740	\$1,335,390	\$1,780,791
Net Profit/(Loss)	\$61,246	\$74,958	\$293,014	\$185,094

The last six months saw Golf Cart Income achieve target.

Course Expenditure. For most of the year, we were below staffing levels. This did provide savings during the wet weather however we now are recruiting for green staff.

House & Social Trading

	2023 \$	2022 \$	2021 \$	2020 \$
Total Income	\$98,369	\$55,618	\$41,668	\$105,093
Net Profit/Loss	(\$350,387)	(\$282,117)	(\$293,983)	(\$314,809)

Difficult to compare with prior years and as with other trading accounts with energy pricing impacting heavily

Administration Account

	2023 \$	2022 \$	2021 \$	2020 \$
Total income	\$13,773	\$167,525	\$413,822	\$15,338
Total Expenses	\$546,938	\$498,759	\$443,975	\$423,797
Net Loss	(\$533,165)	(\$331,324)	(\$30,153)	(\$408,459)

For the prior two years we had the benefit of job keeper and job saver.

Conclusion

The wet weather for the first half of the year saw some erosion of our cash reserves. In conjunction with the General Manager all line codes of expenditure were reviewed regularly. We had no "surprises" and as covered above the second half of the financial year was profitable with very strong golfing numbers and increased playing members.

Our cash position remains sound with capital expenditure, on course equipment and on-going legal costs associated with the development committed. The club's sole debt on the golf carts will expire in 24 months.

Our House and Membership committee regularly review membership numbers across all categories.

We believe Cumberland does provide all members with value for money. I do ask our members to support the proposed subscription increase. Members need to be mindful that the amount being sought will not cover the increases we are incurring with energy prices, chemical and fertilizer prices, and our planned necessary replacement capital expenditure on course equipment.

In conclusion I would like to acknowledge the work of our General Manager and his team with the professional management of the finance function, my fellow finance committee and Board members and sincerely thank the members who genuinely care for the future of our Golf Club.

Robert Shield

Treasurer

Captains Report

Every year, as golfing fanatics, we set ourselves goals and reflect on whether or not we achieved those goals. I know that's certainly the case for me, both on and off the course. My goals were simple: to become a better golfer (the jury is still out on that one), deliver a better golfing experience to our members, to continue to play golf with my sons & hopefully one day my grandkids. I am very grateful for my time as Captain this past year and should I not be re-elected I wish my successor all the very best.

The next two years will be very busy for the board and as the President has already highlighted, the hard work is just about to begin. Your board has invested many hours of their time to deliver what we believe is an excellent outcome for the members of Cumberland. There is still much to be done by those who will be tasked with taking the development and the course redesign forward.

There have certainly been other challenges during 2022/23 and weather has again been a driving factor. However, we did manage to fit in the majority of our major events.

I would like to congratulate the following major events winners.

Men's Club Champion	Josh Russo
Ladies Club Champion	Eun Park
Men's Senior Club Champion	Richard Wood
Junior Club Champion	Bailey Leafe
Cumberland Cup	Paul Hilton
Cumberland Bowl	Damian Beckhouse
Holroyd Shield	Song Nam
Men's A Reserve Champion	James Park
Men's B Grade Champion	Brett Porter
Men's C Grade Champion	Ferdi du Sart
Foursomes Champions	Isaak Pemble & Jarod Freeman
Mixed Foursomes Champions	Daniel Kim & Won Ye Joo

On the representative front the ladies pennant teams have had a great year with our Bronze 2 winning the Pennant what a great result for Cumberland. Our men's representative teams had a mixed year and unfortunately none of our teams made it to the final but as always Cumberland representatives played with great pride and respect for the game. A special mention to Josh Russo for going through this year's Major pennants season undefeated and was awarded a medal from Golf NSW for his efforts well done Josh. It was very pleasing to see so many members wanting to represent the club. It shows our members desire to see our club succeed in the competitive pennant arena.

It's also been a strong 12 months for membership growth. It's great to see so many new faces on the course and in the clubhouse. We have also had an increase in our intermediate membership which bodes well for the future of the club.

It's always a proud moment as Club Captain when you meet with visiting teams in pennants or a visiting member and they comment (quite excitedly) about how good our fairways and greens are. That just doesn't happen overnight so a huge thank you must go to the Course staff lead by Matt Turner and his team of dedicated workers. To our Greens Chairman & Vice-Captain Martin Smith, I would like to thank Marty for his continued dedication to delivering the best playing conditions possible week in week out and for his continued support as the perfect VC. His many hours of support throughout this past 2 years has been invaluable. It's very important that the Club Captain and Vice-Captain work closely together and deliver the best outcomes for our members. We may not have made popular decisions throughout the past 2 years but we have always considered the pros and cons for the majority of our members. Unfortunately, in any position such as Club Captain *you ain't gonna please everyone!!*

A successful golf club like ours doesn't become profitable and successful out of luck. It comes from a group of people working together collectively with a common focus. I want to thank the following people for their continued support through 2022/23. To Andrew Laplain, Matt Lamerton for your support and all the bar staff for their continued hard work and support. Your staff are the most important asset and Cumberland Golf Club are extremely lucky to have them. To Kerrie, Justin, Peter, Damon, Julie and the other support staff a huge thank you for making all members feel welcome.

To Joanne Bannerman and her team in the pro shop a huge thanks for all your efforts you are always smiling and forever helpful. Nothing is a problem and the can-do attitude that Jo has imparted on her staff is great to see.

To the board members especially Denis Clifford our club President and his leadership throughout 2022/23 has been nothing better than outstanding. His commitment and knowledge is quite amazing. The time he puts into all aspects of the club is quite inspirational and I thank him personally for his support as I do the other members of the board.

I have enjoyed every minute of my time serving as a Director, after all being on the board isn't a right it's a privilege and an honor to serve the members of Cumberland.

My sincerest regards,

Darren Stocks

Club Captain

MAJOR EVENT WINNERS 2022 – 2023

Club Champion.....	J Russo
“A” Reserve Grade Champion.....	J Park
“B” Grade Champion.....	B Porter
“C” Grade Champion.....	F du Sart
Seniors Champion.....	R Wood
Junior Champion.....	B Leafe
Foursomes Champions.....	I Pemble – J Freeman
“B” Grade Foursomes Champions.....	D Bowen – P Pestano
“C” Grade Foursomes Champions.....	J Barnsley & T Hodder
Mixed Foursomes Champions.....	D Kim – W Joo
Cumberland Cup.....	P Hilton
Cumberland Bowl.....	D Beckhouse
Presidents Cup.....	D Harvey
Holroyd Shield.....	S Nam
Match Play Champion “A” Grade.....	J Russo
Match Play Champion “A” Reserve Grade.....	J Park
Match Play Champion “B” Grade.....	P Pestano
Match Play Champion “C” Grade.....	R Richens
Junior Match Play Champion.....	B Leafe
Ladies Champion 2022.....	E Park
Ladies Bronze I Champion 2022.....	K Kim
Ladies Bronze II Champion 2022.....	M Oh
Ladies Foursomes Champions 2023.....	E Park/B Smith
Foursomes Champions Bronze 12023.....	J Lee/ P Chung
Ladies Match Play Champion Div. 1.....	K Stuart
Ladies Match Play Champion Div. 2.....	J Attwood
Ladies Match Play Champion Div. 3.....	Y Song

MEMBERSHIP OF THE CLUB AS AT 31 ST MARCH, 2023

Life Members	8	Lady Members	126
Full Playing	327	Lady Senior Members	31
Senior Members	123	Intermediate Member	147
Special Long-Term Members	37	Junior Member	93
Provisional Members	14	Long Term Members	8
Five Day Members	128	Lifestyle Member	28
Senior Five-Day Members	42	Social 3 years	1081
Competition Members	139	Social 1 year	187

Total 2519

2022 Club Champions

Club Champion 2022



Josh Russo

Lady Champion 2022



Eun Park

VALE
Alfred Micallef
Geoffrey Martin
Greg Smith
Douglas Freeman
Glen Stone
Ellen Frances Kiddle
Stefan Zielenko
Ian Cameron
Phyllis Davies
Albert Emerton
Brian Ward
Omar Bradley

Our deepest sympathy is extended to the relatives of the members who were called to their eternal rest during the 2022/2023 period

ACKNOWLEDGEMENT TO VOLUNTARY HELPERS

The Board wishes to make a special mention to the many volunteers who willingly devoted their time throughout the year. The assistance provided over a wide range of Club activities is of immeasurable value and is one of the intangible qualities that makes Cumberland such a special Club.

Cumberland Country Golf Club Ltd

ABN 12 000 046 766

Annual Report - 31 March 2023

Cumberland Country Golf Club Ltd
Directors' report
For the year ended 31 March 2023

The directors present their report, together with the financial statements, on the company for the year ended 31 March 2023.

Directors

The following persons were directors of the company during the whole of the financial year and up to the date of this report, unless otherwise stated:

Denis Clifford APM
John Kiddle
Darren Stocks
Michael Reilly
Robert Shield
Martin Smith
Ross Selleck

Principal activities

The Company's principal activities in the course of the financial year were that of a licensed club conducting a golf course with associated amenities. There were no other significant changes in the nature of these activities occurred during the year.

Objectives

The Club's short and long term objectives is to promote and facilitate the playing of the game of golf for the benefit of members.

Strategy for achieving the objectives

To achieve these objectives, the Club has adopted the following strategies:

- Ensuring sound governance at Board level;
- Established procedures and protocols;
- Continued support and development of key personnel; and
- Following best practice in course and environmental management.

Performance measures

The Club measures its performance in by various metrics, namely:

- Monthly reporting and review of the financial accounts;
- Continual review of gaming analytics;
- Staff and Membership engagement; and
- Course and Club House activity.

Information on directors

Name:	Denis Clifford APM
Title:	President
Tenure of directorship:	8 years
Tenure of membership:	27 years
Profession:	Retired

Name:	John Kiddle
Title:	Vice President
Tenure of directorship:	7 years
Tenure of membership:	51 years
Profession:	Company director

Name:	Darren Stocks
Title:	Captain
Tenure of directorship:	5 years
Tenure of membership:	36 years
Profession:	National Sales Manager

Name:	Michael Reilly
Title:	Director
Tenure of directorship:	22 years
Tenure of membership:	38 years
Profession:	Community Driver

Cumberland Country Golf Club Ltd
Directors' report
For the year ended 31 March 2023

Name: Robert Shield
 Title: Treasurer
 Tenure of directorship: 3 years
 Tenure of membership: 14 years
 Profession: Financial Services

Name: Martin Smith
 Title: Vice Captain
 Tenure of directorship: 2 years
 Tenure of membership: 10 years
 Profession: Public Servant

Name: Ross Selleck
 Title: Director
 Tenure of directorship: 10 years
 Tenure of membership: 36 years
 Profession: Retired

Company secretary

The company's secretary is Andrew Laplain, who was appointed in April 2012.

Meetings of directors

The number of meetings of the company's Board of Directors ('the Board') and Finance Committee held during the year ended 31 March 2023, and the number of meetings attended by each director were:

	Board Meetings	
	Held	Attended
D Clifford	12	12
J Kiddle	12	12
D Stocks	12	9
M Reilly	12	12
R Shield	12	12
M Smith	12	12
R Selleck	12	11

Held: represents the number of meetings held during the time the director held office.

Indemnification of officers and auditors

During the financial year, the company paid a premium in respect of a contract insuring the Directors of the company, the Company Secretary and all Executive Officers of the company, and of any related company, against a liability incurred as such as Director, Secretary or Executive Officer to the extent permitted by the Corporations Act 2001. The company has not otherwise, during or since the financial year, indemnified or agreed to indemnify an officer or auditor of the company, or of any related company against a liability incurred as such an officer or auditor.

Contributions on winding up

The Club is incorporated as a company limited by guarantee. In the event of the company being wound up, ordinary members are required to contribute a maximum of \$2 each. Honorary members are not required to contribute.

The total amount that members of the company are liable to contribute if the company is wound up is \$2, based on 2,542 current ordinary members.

Auditor's independence declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out immediately after this directors' report.

Committee Meetings

01.04.2022 - 31.03.2023

01.04.2022 - 31.03.2023

Match

Greens

	Held	Attended		Held	Attended
Stocks D	10	9	Smith M	9	9
Martin S	10	10	Stocks D	9	8
Reilly M	10	9	Reilly M	9	9
Co-Ops			Co-Ops		
Clifford D	10	1	Bannerman J	9	4
Bannerman J	10	6	Stuart K	9	4
Stuart K	10	6	Clifford D	9	1

01.04.2022 - 31.03.2023

01.04.2022 - 31.03.2023

House & membership

Finance

	Held	Attended		Held	Attended
Kiddle J	10	10	Sheild R	11	11
Selleck R	10	9	Smith M	11	11
Reilly M	10	8	Kiddle J	11	10
Co-Ops			Co-Ops		
Atwood J	10	3	Stocks D	11	1
Cocks B	10	2			

Cumberland Country Golf Club Ltd
Directors' report
For the year ended 31 March 2023

This report is made in accordance with a resolution of directors, pursuant to section 298(2)(a) of the Corporations Act 2001.

On behalf of the directors



Mr. Denis Clifford
President



Mr. John Kiddle
Vice President

25 May 2023

To the Board of Directors of Cumberland Country Golf Club Limited

Auditor's Independence Declaration under section 307C of the *Corporations Act 2001*


As lead audit director for the audit of the financial statements of Cumberland Country Golf Club Limited for the financial year ended 31 March 2023, I declare that to the best of my knowledge and belief, there have been no contraventions of:

- (a) the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- (b) any applicable code of professional conduct in relation to the audit.

Yours sincerely



Nexia Sydney Audit Pty Ltd



Joseph Santangelo

Director

25 May 2023

Cumberland Country Golf Club Ltd
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For the year ended 31 March 2023

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General information

The financial statements cover Cumberland Country Golf Club Ltd as an individual entity. The financial statements are presented in Australian dollars, which is Cumberland Country Golf Club Ltd's functional and presentation currency.

Cumberland Country Golf Club Ltd is a not-for-profit unlisted public company limited by guarantee, incorporated and domiciled in Australia. Its registered office and principal place of business is:

248 Old Prospect Rd
Greystanes NSW 2145

A description of the nature of the company's operations and its principal activities are included in the directors' report, which is not part of the financial statements.

The financial statements were authorised for issue, in accordance with a resolution of directors, on 25 May 2023. The directors have the power to amend and reissue the financial statements.

Cumberland Country Golf Club Ltd
Statement of profit or loss and other comprehensive income
For the year ended 31 March 2023

	Note	2023 \$	2022 \$
Revenue	3	3,730,243	3,080,857
Other income	4	193,003	305,093
Total revenue		<u>3,923,246</u>	<u>3,385,950</u>
Expenses			
Cost of sales		(352,755)	(251,638)
Employee benefits		(1,428,179)	(1,280,637)
Administration expenses		(208,909)	(168,687)
Golf and course expenses		(1,639,558)	(1,344,870)
Trading expenses		<u>(617,533)</u>	<u>(462,621)</u>
Deficit before income tax expense		(323,688)	(122,503)
Income tax expense		<u>-</u>	<u>-</u>
Deficit after income tax expense for the year attributable to the members of Cumberland Country Golf Club Ltd		(323,688)	(122,503)
Other comprehensive income			
<i>Items that will not be reclassified subsequently to profit or loss</i>			
Gain on the revaluation of land and buildings, net of tax		<u>-</u>	<u>2,803,221</u>
Other comprehensive income for the year, net of tax		<u>-</u>	<u>2,803,221</u>
Total comprehensive (deficit)/income for the year attributable to the members of Cumberland Country Golf Club Ltd		<u><u>(323,688)</u></u>	<u><u>2,680,718</u></u>

The above statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes

Cumberland Country Golf Club Ltd
Statement of financial position
As at 31 March 2023

	Note	2023 \$	2022 \$
Assets			
Current assets			
Cash and cash equivalents	6	1,167,857	1,354,744
Trade and other receivables	7	199,671	133,478
Inventories	8	45,116	40,366
Other current assets	9	118,937	113,998
Total current assets		<u>1,531,581</u>	<u>1,642,586</u>
Non-current assets			
Property, plant and equipment	10	<u>14,455,390</u>	<u>14,577,514</u>
Total non-current assets		<u>14,455,390</u>	<u>14,577,514</u>
Total assets		<u>15,986,971</u>	<u>16,220,100</u>
Liabilities			
Current liabilities			
Trade and other payables	11	274,239	177,879
Contract liabilities	12	592,989	573,084
Borrowings	13	55,325	53,490
Employee benefits	14	171,841	162,370
Other liabilities	15	172,267	139,129
Total current liabilities		<u>1,266,661</u>	<u>1,105,952</u>
Non-current liabilities			
Borrowings	13	96,268	168,069
Employee benefits	14	8,331	6,680
Total non-current liabilities		<u>104,599</u>	<u>174,749</u>
Total liabilities		<u>1,371,260</u>	<u>1,280,701</u>
Net assets		<u>14,615,711</u>	<u>14,939,399</u>
Equity			
Reserves		7,903,221	7,903,221
Retained earnings		<u>6,712,490</u>	<u>7,036,178</u>
Total equity		<u>14,615,711</u>	<u>14,939,399</u>

The above statement of financial position should be read in conjunction with the accompanying notes

Cumberland Country Golf Club Ltd
Statement of changes in equity
For the year ended 31 March 2023

	Revaluation reserve \$	Retained earnings \$	Total equity \$
Balance at 1 April 2021	5,100,000	7,158,681	12,258,681
Deficit after income tax expense for the year	-	(122,503)	(122,503)
Other comprehensive income for the year, net of tax	<u>2,803,221</u>	<u>-</u>	<u>2,803,221</u>
Total comprehensive (deficit)/income for the year	<u>2,803,221</u>	<u>(122,503)</u>	<u>2,680,718</u>
Balance at 31 March 2022	<u><u>7,903,221</u></u>	<u><u>7,036,178</u></u>	<u><u>14,939,399</u></u>
	Revaluation reserve \$	Retained earnings \$	Total equity \$
Balance at 1 April 2022	7,903,221	7,036,178	14,939,399
Deficit after income tax expense for the year	-	(323,688)	(323,688)
Other comprehensive income for the year, net of tax	<u>-</u>	<u>-</u>	<u>-</u>
Total comprehensive income for the year	<u>-</u>	<u>(323,688)</u>	<u>(323,688)</u>
Balance at 31 March 2023	<u><u>7,903,221</u></u>	<u><u>6,712,490</u></u>	<u><u>14,615,711</u></u>

The above statement of changes in equity should be read in conjunction with the accompanying notes

Cumberland Country Golf Club Ltd
Statement of cash flows
For the year ended 31 March 2023

	Note	2023 \$	2022 \$
Cash flows from operating activities			
Receipts from customers (inclusive of GST)		4,265,297	3,660,370
Payments to suppliers and employees (inclusive of GST)		(3,880,873)	(3,696,638)
Cash receipts - stimulus		-	161,851
Development expenses		(233,366)	(3,071)
		<u>151,058</u>	<u>122,512</u>
Interest received		9,388	3,565
Interest and other finance costs paid		(12,780)	(11,959)
		<u>(12,780)</u>	<u>(11,959)</u>
Net cash from operating activities	22	<u>147,666</u>	<u>114,118</u>
Cash flows from investing activities			
Payments for property, plant and equipment	10	(298,949)	(266,027)
Proceeds from disposal of property, plant and equipment		34,362	9,091
		<u>34,362</u>	<u>9,091</u>
Net cash used in investing activities		<u>(264,587)</u>	<u>(256,936)</u>
Cash flows from financing activities			
Proceeds from borrowings		-	137,839
Repayment of borrowings		(69,966)	(68,677)
		<u>(69,966)</u>	<u>(68,677)</u>
Net cash (used in)/from financing activities		<u>(69,966)</u>	<u>69,162</u>
Net decrease in cash and cash equivalents		(186,887)	(73,656)
Cash and cash equivalents at the beginning of the financial year		<u>1,354,744</u>	<u>1,428,400</u>
Cash and cash equivalents at the end of the financial year	6	<u><u>1,167,857</u></u>	<u><u>1,354,744</u></u>

The above statement of cash flows should be read in conjunction with the accompanying notes

Cumberland Country Golf Club Ltd
Notes to the financial statements
For the year ended 31 March 2023

Note 1. Significant accounting policies

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

New or amended Accounting Standards and Interpretations adopted

The company has adopted all of the new or amended Accounting Standards and Interpretations issued by the Australian Accounting Standards Board ('AASB') that are mandatory for the current reporting period.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

The adoption of these Accounting Standards and Interpretations did not have any significant impact on the financial performance or position of the company.

The following Accounting Standards and Interpretations are most relevant to the company:

Conceptual Framework for Financial Reporting (Conceptual Framework)

The company has adopted the revised Conceptual Framework from 1 April 2022. The Conceptual Framework contains new definition and recognition criteria as well as new guidance on measurement that affects several Accounting Standards, but it has not had a material impact on the company's financial statements.

AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities

The company has adopted AASB 1060 from 1 April 2022. The standard provides a new Tier 2 reporting framework with simplified disclosures that are based on the requirements of IFRS for SMEs. As a result, there is increased disclosure in these financial statements for key management personnel and related parties.

Basis of preparation

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate for not-for profit oriented entities. These financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board ('IASB').

Historical cost convention

The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets and liabilities at fair value through profit or loss, financial assets at fair value through other comprehensive income, investment properties, certain classes of property, plant and equipment and derivative financial instruments.

Critical accounting estimates

The preparation of the financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are disclosed in note 2.

Revenue recognition

The company recognises revenue as follows:

Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the company is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the company: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Sale of goods

Revenue from the sale of goods includes sales of food and beverages at the bar and functions. Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the goods, which is generally at the time of delivery.

Cumberland Country Golf Club Ltd
Notes to the financial statements
For the year ended 31 March 2023

Note 1. Significant accounting policies (continued)

Rendering of services

Revenue from services includes green fees, rental income and commissions. Revenue from a contract to provide services is recognised over time as the services are rendered based on either a fixed price or an hourly rate.

Interest

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

Rent

Rent revenue from the caterers and the telephone tower is recognised on a straight-line basis over the lease term. Lease incentives granted are recognised as part of the rental revenue. Contingent rentals are recognised as income in the period when earned.

Other revenue

Other revenue comprises net gaming income, commission income and raffles and is recognised when the revenue is received or when the right to receive payment is established.

Grant revenue

Grant revenue is recognised when the club obtains control or right to receive the grant, it is probable that the economic benefits gained from the grant will flow to the club, and the amount of the grant can be measured reliably. Grants received on the condition that specified services are delivered, or conditions are fulfilled, are initially recognised as a liability and revenue is recognised as services are performed or conditions fulfilled.

Subscriptions

Subscriptions to the golf club are invoiced annually in advance for the period starting 1 October and ending 30 September of the following year. These fees are recorded as revenue over the subscription period. The annual subscriptions if received in advance are not recognised as revenue and are recorded as contract liabilities for unsatisfied performance obligation.

Income tax

As the company is a tax exempt institution in terms of subsection 50-10 of the Income Tax Assessment Act 1997, as amended, it is exempt from paying income tax.

Current and non-current classification

Assets and liabilities are presented in the statement of financial position based on current and non-current classification.

An asset is classified as current when: it is either expected to be realised or intended to be sold or consumed in the company's normal operating cycle; it is held primarily for the purpose of trading; it is expected to be realised within 12 months after the reporting period; or the asset is cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period. All other assets are classified as non-current.

A liability is classified as current when: it is either expected to be settled in the company's normal operating cycle; it is held primarily for the purpose of trading; it is due to be settled within 12 months after the reporting period; or there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period. All other liabilities are classified as non-current.

Deferred tax assets and liabilities are always classified as non-current.

Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Trade and other receivables

Trade receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any allowance for expected credit losses. Trade receivables are generally due for settlement within 90 days.

Note 1. Significant accounting policies (continued)

The company has applied the simplified approach to measuring expected credit losses, which uses a lifetime expected loss allowance. To measure the expected credit losses, trade receivables have been grouped based on days overdue.

Other receivables are recognised at amortised cost, less any allowance for expected credit losses.

Inventories

Stock on hand is stated at the lower of cost and net realisable value. Cost comprises of purchase and delivery costs, net of rebates and discounts received or receivable.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Property, plant and equipment

Freehold land and buildings are shown at their fair value, based on periodic valuations by external independent valuers. The land and buildings were independently valued at 22 February 2022 by Andrew Nock Pty Ltd. The valuer assessed the fair value by estimating the depreciated replacement cost of the improvements and adding the land value component.

Increases in the carrying amounts arising on revaluation of land and buildings are credited in other comprehensive income through to the revaluation surplus reserve in equity. Any revaluation decrements are initially taken in other comprehensive income through to the revaluation surplus reserve to the extent of any previous revaluation surplus of the same asset. Thereafter the decrements are taken to profit or loss.

Plant and equipment is stated at historical cost less accumulated depreciation and impairment. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Depreciation is calculated on a straight-line basis to write off the net cost of each item of property, plant and equipment (excluding land) over their expected useful lives as follows:

Buildings	2.5%
Plant and equipment	5-25%
Gaming machines	25%
Golf course improvements	5-12.5%

The residual values, useful lives and depreciation methods are reviewed, and adjusted if appropriate, at each reporting date.

Leasehold improvements are depreciated over the unexpired period of the lease or the estimated useful life of the assets, whichever is shorter.

An item of property, plant and equipment is derecognised upon disposal or when there is no future economic benefit to the company. Gains and losses between the carrying amount and the disposal proceeds are taken to profit or loss. Any revaluation surplus reserve relating to the item disposed of is transferred directly to retained profits.

Revaluation model

Assets measured using the revaluation model are carried at fair value at the revaluation date less any subsequent accumulated depreciation and impairment losses. Revaluations are performed whenever there is a material movement in the value of an asset under the revaluation model.

Right-of-use assets

A right-of-use asset is recognised at the commencement date of a lease. The right-of-use asset is measured at cost, which comprises the initial amount of the lease liability, adjusted for, as applicable, any lease payments made at or before the commencement date net of any lease incentives received, any initial direct costs incurred, and, except where included in the cost of inventories, an estimate of costs expected to be incurred for dismantling and removing the underlying asset, and restoring the site or asset.

The company has elected not to recognise a right-of-use asset and corresponding lease liability for short-term leases with terms of 12 months or less and leases of low-value assets. Lease payments on these assets are expensed to profit or loss as incurred.

Note 1. Significant accounting policies (continued)

Impairment of non-financial assets

Non-financial assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount.

Recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. The value-in-use is the present value of the estimated future cash flows relating to the asset using a pre-tax discount rate specific to the asset or cash-generating unit to which the asset belongs. Assets that do not have independent cash flows are grouped together to form a cash-generating unit.

Trade and other payables

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

Contract liabilities

Contract liabilities represent the company's obligation to transfer goods or services to a customer and are recognised when a customer pays consideration, or when the company recognises a receivable to reflect its unconditional right to consideration (whichever is earlier) before the company has transferred the goods or services to the customer.

Borrowings

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

Lease liabilities

A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the company's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

Finance costs

Finance costs attributable to qualifying assets are capitalised as part of the asset. All other finance costs are expensed in the period in which they are incurred.

Employee benefits

Short-term employee benefits

Liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled wholly within 12 months of the reporting date are measured at the amounts expected to be paid when the liabilities are settled.

Other long-term employee benefits

The liability for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured at the present value of expected future payments to be made in respect of services provided by employees up to the reporting date using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

Note 1. Significant accounting policies (continued)

Defined contribution superannuation expense

Contributions to defined contribution superannuation plans are expensed in the period in which they are incurred.

Fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Goods and Services Tax ('GST') and other similar taxes

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the tax authority. In this case it is recognised as part of the cost of the acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the tax authority is included in other receivables or other payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to the tax authority, are presented as operating cash flows.

Commitments and contingencies are disclosed net of the amount of GST recoverable from, or payable to, the tax authority.

New Accounting Standards and Interpretations not yet mandatory or early adopted

Australian Accounting Standards and Interpretations that have recently been issued or amended but are not yet mandatory, have not been early adopted by the company for the annual reporting period ended 31 March 2023. The company has not yet assessed the impact of these new or amended Accounting Standards and Interpretations.

Note 2. Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events, management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Fair value measurement hierarchy

The company is required to classify all assets and liabilities, measured at fair value, using a three level hierarchy, based on the lowest level of input that is significant to the entire fair value measurement, being: Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date; Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and Level 3: Unobservable inputs for the asset or liability. Considerable judgement is required to determine what is significant to fair value and therefore which category the asset or liability is placed in can be subjective.

The fair value of assets and liabilities classified as level 3 is determined by the use of valuation models. These include discounted cash flow analysis or the use of observable inputs that require significant adjustments based on unobservable inputs.

Cumberland Country Golf Club Ltd
Notes to the financial statements
For the year ended 31 March 2023

Note 2. Critical accounting judgements, estimates and assumptions (continued)

Estimation of useful lives of assets

The company determines the estimated useful lives and related depreciation and amortisation charges for its property, plant and equipment and finite life intangible assets. The useful lives could change significantly as a result of technical innovations or some other event. The depreciation and amortisation charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the company estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

Employee benefits provision

As discussed in note 1, the liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Note 3. Revenue

	2023	2022
	\$	\$
Member subscriptions	1,149,260	1,066,753
Competition fees	604,919	505,829
Green fees	235,898	189,629
Golf cart hire	224,235	235,782
Poker machine net income	462,470	385,703
Commission	81,638	54,021
Bar sales	971,823	643,140
	<u>3,730,243</u>	<u>3,080,857</u>
Revenue	<u>3,730,243</u>	<u>3,080,857</u>

Disaggregation of revenue

The disaggregation of revenue from contracts with customers is as follows:

	2023	2022
	\$	\$
<i>Timing of revenue recognition</i>		
Goods transferred at a point in time	2,580,983	2,014,104
Services transferred over time	1,149,260	1,066,753
	<u>3,730,243</u>	<u>3,080,857</u>

Cumberland Country Golf Club Ltd
Notes to the financial statements
For the year ended 31 March 2023

Note 4. Other income

	2023	2022
	\$	\$
Interest received	9,388	3,565
Rent received - caterer	14,460	9,746
Rent received - telephone tower	50,102	49,109
Profit on sale of assets	20,204	9,091
Other miscellaneous income	98,849	71,731
COVID-19 government subsidies	-	161,851
	<u>193,003</u>	<u>305,093</u>

Note 5. Expenses

	2023	2022
	\$	\$
Deficit before income tax includes the following specific expenses:		
<i>Cost of sales</i>		
Cost of sales - bar sales	<u>352,755</u>	<u>251,638</u>
<i>Depreciation</i>		
Depreciation - property, plant and equipment	338,115	277,656
Depreciation - right-of-use assets	<u>68,800</u>	<u>68,800</u>
Total depreciation	<u>406,915</u>	<u>346,456</u>
<i>Finance costs</i>		
Interest paid on borrowings	1,230	410
Finance costs - lease liabilities	<u>11,549</u>	<u>11,549</u>
Finance costs expensed	<u>12,779</u>	<u>11,959</u>
<i>Superannuation expense</i>		
Defined contribution superannuation expense	<u>123,125</u>	<u>102,939</u>

Note 6. Cash and cash equivalents

	2023	2022
	\$	\$
<i>Current assets</i>		
Cash on hand	95,200	75,000
Cash at bank	514,224	496,768
Term deposits	<u>558,433</u>	<u>782,976</u>
	<u>1,167,857</u>	<u>1,354,744</u>

Cumberland Country Golf Club Ltd
Notes to the financial statements
For the year ended 31 March 2023

Note 7. Trade and other receivables

	2023	2022
	\$	\$
<i>Current assets</i>		
Trade receivables	137,207	120,549
Other receivables	62,464	9,968
GST receivable	-	2,961
	<u>199,671</u>	<u>133,478</u>

Note 8. Inventories

	2023	2022
	\$	\$
<i>Current assets</i>		
Beverages on hand	40,326	36,352
Course materials	4,790	4,014
	<u>45,116</u>	<u>40,366</u>

Note 9. Other current assets

	2023	2022
	\$	\$
<i>Current assets</i>		
Prepayments	118,187	113,248
Other	750	750
	<u>118,937</u>	<u>113,998</u>

Cumberland Country Golf Club Ltd
Notes to the financial statements
For the year ended 31 March 2023

Note 10. Property, plant and equipment

	2023 \$	2022 \$
<i>Non-current assets</i>		
Land - valuation	10,500,000	10,500,000
Buildings - at valuation	3,011,043	3,011,043
Less: Accumulated depreciation	<u>(819,325)</u>	<u>(741,043)</u>
	2,191,718	2,270,000
Plant and equipment - at cost	3,024,483	2,904,652
Less: Accumulated depreciation	<u>(2,011,749)</u>	<u>(1,903,043)</u>
	1,012,734	1,001,609
Right of use assets - golf carts	344,000	344,000
Less: Accumulated depreciation	<u>(189,247)</u>	<u>(120,447)</u>
	154,753	223,553
Course improvements - at cost	1,828,554	1,768,254
Less: Accumulated depreciation	<u>(1,447,807)</u>	<u>(1,411,127)</u>
	380,747	357,127
Poker machines - at cost	763,315	720,341
Less: Accumulated depreciation	<u>(547,877)</u>	<u>(550,616)</u>
	215,438	169,725
Course work-in-progress - at cost	-	55,500
	<u>14,455,390</u>	<u>14,577,514</u>

Reconciliations

Reconciliations of the written down values at the beginning and end of the current financial year are set out below:

	Land \$	Buildings \$	Plant and equipment \$	Poker machines \$	Course improve- ments \$	Right of use assets \$	Course work-in- progress \$	Total \$
Balance at 1 April 2022	10,500,000	2,270,000	1,001,609	169,725	357,127	223,553	55,500	14,577,514
Additions	-	-	216,009	78,140	4,800	-	-	298,949
Disposals	-	-	(14,158)	-	-	-	-	(14,158)
Transfers in/(out)	-	-	-	-	55,500	-	(55,500)	-
Depreciation expense	-	(78,282)	(190,726)	(32,427)	(36,680)	(68,800)	-	(406,915)
Balance at 31 March 2023	<u>10,500,000</u>	<u>2,191,718</u>	<u>1,012,734</u>	<u>215,438</u>	<u>380,747</u>	<u>154,753</u>	<u>-</u>	<u>14,455,390</u>

Right-of-use assets

The Club leases golf carts under a lease agreement of 5 years. The lease arrangements terminate June 2025 and on renewal, the terms of the lease will be renegotiated. All other leases are either short term leases or low-value so have been expensed as incurred and not capitalised as right-of-use assets.

Cumberland Country Golf Club Ltd
Notes to the financial statements
For the year ended 31 March 2023

Note 10. Property, plant and equipment (continued)

Section 41 E(5) Registered Clubs Act 1976

Core property - 248 Old Prospect Road, Greystanes, NSW, 2145

Non-core property - all or parts of lot 2 DP 545201, lot 46 DP242898 and lots 13, 14, 15, 16, 17 and 18 DP17546 located at 248 Old Prospect Road, Greystanes, NSW, 2145.

Note 11. Trade and other payables

	2023	2022
	\$	\$
<i>Current liabilities</i>		
Trade payables	161,029	124,841
Payroll accruals	54,289	28,780
GST payable	20,853	-
Other payables	38,068	24,258
	<u>274,239</u>	<u>177,879</u>

Note 12. Contract liabilities

	2023	2022
	\$	\$
<i>Current liabilities</i>		
Members subscriptions in advance	592,989	572,120
Competition fees in advance	-	964
	<u>592,989</u>	<u>573,084</u>

Note 13. Borrowings

	2023	2022
	\$	\$
<i>Current liabilities</i>		
Lease liability - right of use asset	<u>55,325</u>	<u>53,490</u>
<i>Non-current liabilities</i>		
Lease liability - right of use asset	<u>96,268</u>	<u>168,069</u>

Refer to note 10 for further information on the leasing arrangements.

Westpac Banking Corporation holds an equitable mortgage over all the assets of the Company and a mortgage over the Golf Club and Course. The Company has access to a bank overdraft of \$50,000 and a \$500,000 SME Business loan which were both undrawn at year end.

Cumberland Country Golf Club Ltd
Notes to the financial statements
For the year ended 31 March 2023

Note 14. Employee benefits

	2023 \$	2022 \$
<i>Current liabilities</i>		
Annual leave	115,257	116,086
Long service leave	56,584	46,284
	<u>171,841</u>	<u>162,370</u>
<i>Non-current liabilities</i>		
Long service leave	<u>8,331</u>	<u>6,680</u>

Note 15. Other liabilities

	2023 \$	2022 \$
<i>Current liabilities</i>		
Telephone tower rental in advance	21,303	20,799
Members house account liability	118,298	102,618
Other current liabilities	32,666	15,712
	<u>172,267</u>	<u>139,129</u>

Note 16. Key management personnel disclosures

Compensation

The aggregate compensation made to directors and other members of key management personnel of the company is set out below:

	2023 \$
Total remuneration paid to key management personnel	<u>404,913</u>

Note 17. Remuneration of auditors

During the financial year the following fees were paid or payable for services provided by Nexia Sydney Audit Pty Ltd, the auditor of the company:

	2023 \$	2022 \$
<i>Audit services - Nexia Sydney Audit Pty Ltd</i>		
Audit of the financial statements	23,300	22,000
<i>Other services - Nexia Sydney Audit Pty Ltd</i>		
Preparation of the financial report	3,200	3,000
	<u>26,500</u>	<u>25,000</u>

Note 18. Contingencies

In the opinion of the directors, the company did not have any contingent assets or liabilities at 31 March 2023 (31 March 2022:nil)

Cumberland Country Golf Club Ltd
Notes to the financial statements
For the year ended 31 March 2023

Note 19. Commitments

The Company has committed to purchasing additional course machinery worth \$294,0000, with delivery expected in the next financial year.

Note 20. Related party transactions

Key management personnel

Disclosures relating to key management personnel are set out in note 16.

Transactions with related parties

There were no transactions with related parties during the current and previous financial year.

Receivable from and payable to related parties

There were no trade receivables from or trade payables to related parties at the current and previous reporting date.

Loans to/from related parties

There were no loans to or from related parties at the current and previous reporting date.

Note 21. Events after the reporting period

No matter or circumstance has arisen since 31 March 2023 that has significantly affected, or may significantly affect the company's operations, the results of those operations, or the company's state of affairs in future financial years.

Note 22. Reconciliation of deficit after income tax to net cash from operating activities

	2023	2022
	\$	\$
Deficit after income tax expense for the year	(323,688)	(122,503)
Adjustments for:		
Depreciation and amortisation	406,915	346,456
Net gain on disposal of property, plant and equipment	(20,204)	(9,091)
Change in operating assets and liabilities:		
Change in inventories	(4,750)	(1,304)
Change in other assets	(4,939)	(20,960)
Change in trade and other payables	96,360	(56,149)
Change in trade and other receivables	(66,193)	13,203
Change in contract liabilities	53,043	(49,355)
Change in provisions	11,122	13,821
Net cash from operating activities	<u>147,666</u>	<u>114,118</u>

Cumberland Country Golf Club Ltd
Directors' declaration
For the year ended 31 March 2023

In the directors' opinion:

- the attached financial statements and notes comply with the Corporations Act 2001, the Australian Accounting Standards - Simplified Disclosures, the Corporations Regulations 2001 and other mandatory professional reporting requirements;
- the attached financial statements and notes give a true and fair view of the company's financial position as at 31 March 2023 and of its performance for the financial year ended on that date; and
- there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of directors made pursuant to section 295(5)(a) of the Corporations Act 2001.

On behalf of the directors



Mr. Denis Clifford
President



Mr. John Kiddle
Vice President

25 May 2023

Independent Auditor's Report to the Members of Cumberland Country Golf Club Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Cumberland Country Golf Club Limited (the Company), which comprises the statement of financial position as at 31 March 2023, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the Directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the Corporations Act 2001, including:

- i) giving a true and fair view of the Company's financial position as at 31 March 2023 and of its financial performance for the year then ended; and
- ii) complying with Australian Accounting Standards - Simplified Disclosures and the Corporations Regulations 2001.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the 'auditor's responsibilities for the audit of the financial report' section of our report. We are independent of the Company in accordance with the Corporations Act 2001 and the ethical requirements of the Accounting Professional & Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the Directors of the Company, would be in the same terms if given to the Directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

The Directors are responsible for the other information. The other information comprises the information in Cumberland Country Golf Club Limited's annual report for the year ended 31 March 2023, but does not include the financial report and the auditor's report thereon. Our opinion on the financial report does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of the other information we are required to report that fact. We have nothing to report in this regard.

Directors' responsibility for the financial report

The Directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the Directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibility for the audit of the financial report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at The Australian Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.



Nexia Sydney Audit Pty Ltd



Joseph Santangelo

Director
25 May 2023
Sydney

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